CALTRAIN CAPITAL IMPROVEMENT PLAN (CIP)

Introduction of the DRAFT 10-Year CIP

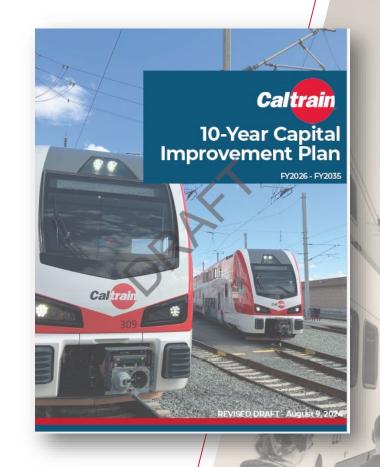
JPB Technology,
Operations, Planning,
and Safety (TOPS)
Committee
September 25, 2024





Purpose of the Presentation

- This is an informational item.
- Purpose of the presentation is to introduce the 10-Years Capital Improvement Plan (CIP) and its various components.
- Staff will come back next month to recommend adoption of the CIP and delegate authority.





What is Caltrain's CIP?

It is a long-term, unconstrained and aspirational roadmap of capital improvements.



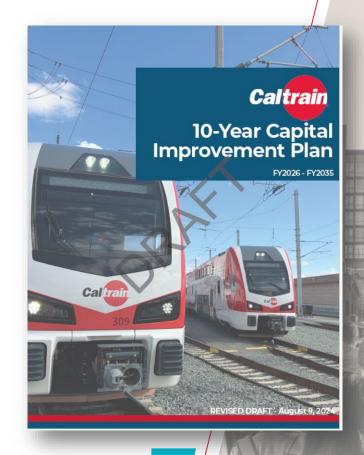
• Living document, reviewed and updated frequently in parallel to the capital budget process.



• Covers a multi-year period (FY2026-FY2035)



• Comprehensive list of maintenance, enhancement and expansion capital investments





What is Caltrain's CIP?

CIP Guiding Principles and Policies

10-Year CIP

Rolling Program

2-Year Capital Budget

The <u>4-Year Rolling Program</u> is developed with the capital budget. It will be limited to what Caltrain has the capacity to deliver and will include funding assumptions.

The 10-Year CIP Includes:

- 1. The Definition of Caltrain's Strategic Initiatives
- 2. A Prioritization Tool
- 3. The Portfolio of Capital Projects and Programs (Appendix A)
- 4. Project Descriptions and Benefits (Appendix B)





Today's Presentation

Rooted in Caltrain's Mission, Vision and Core Values

Mission

Caltrain is a customer-focused rail system offering safe, reliable, accessible, and sustainable transportation service that enhances the quality of life for all.

Vision

To be a vital Link in the statewide rail network by improving connectivity to other transit systems, contributing to the region's economic vitality, and partnering with local communities to ensure that diverse constituencies receive a world-class travel experience.







RESILIENCE







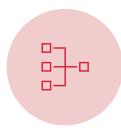








The Intent of the CIP



Streamlines processes such as the capital budget and provides essential information for pursuit of grant funding



Provides tools to identify, evaluate, and advance capital projects that yield the most benefits for Caltrain



Communicates
Caltrain's capital needs
and priorities to its
funding partners



Helps Caltrain plan ahead for capital project delivery



Engagement with Caltrain's Member Agencies (VTA, SMCTA, SFCTA)

The CIP became:

An opportunity for an open dialogue on capital projects

• Member agencies participated in workshops to define capital projects with systemwide benefits, reviewed the CIP and provided feedbacks.

The foundation for future discussion on funding

- Funding allocation and project eligibility
- Renewed capital budget process
- Strategic funding plan



Caltrain's Strategic Initiatives

CALTRAIN PORTFOLIO OF CAPITAL PROJECTS AND PROGRAMS

Caltrain Sponsored Capital Projects and Programs

Mandates,
Compliance
and
Emergency
Projects

Provide a
Safe and
Secure
Railroad

Maintain Core Services Enhance
Service and
Customer
Experience

Deliver the Long Range Service Vision Multi-Agencies Capital Projects and Programs

Partner with Local Communities

Contribute to the Region's Economic Vitality

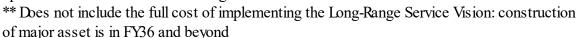


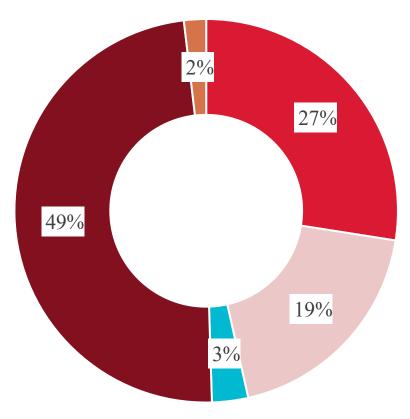
FY2026-FY2035 Funding Needs Per Strategic

Initiative

Caltrain's owned Strategic Initiative	Total Funding Needs for FY2026-FY2035 (\$M)*
Maintain Core Services	\$ 960
Enhance Service and Customer Experience	\$ 660
Provide a Safe and Secure Railroad	\$ 110
Deliver the Long-Range Service Vision**	\$ 1,700
Mandate, Compliance and Emergency Projects	\$ 70
Total	\$ 3,500

^{*} It is a snapshot in time of our current understanding. Needs evolve and will be regularly updated to reflect our understanding.

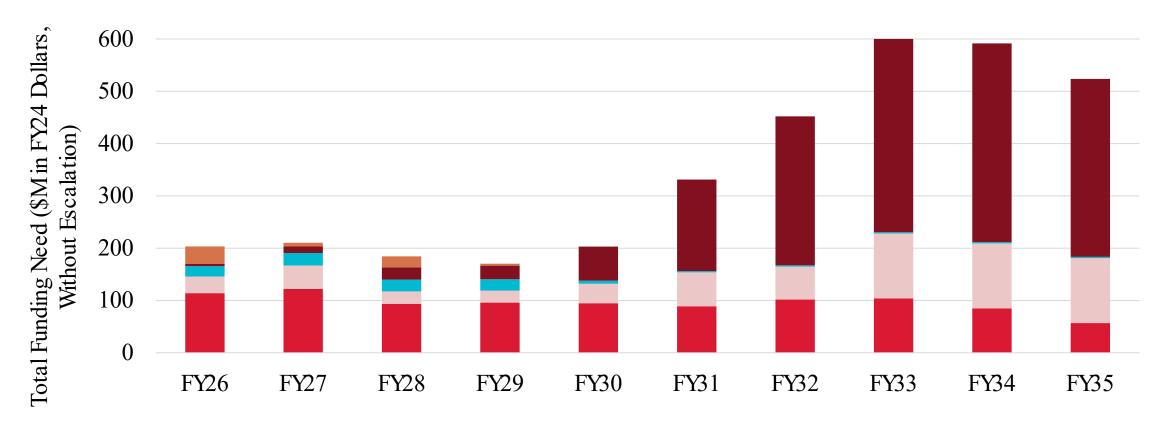




- Maintain Core Services
- Enhance Service and Customer Experience
- Provide a Safe and Secure Railroad
- Deliver the Long-Range Service Vision
- Mandate, Compliance, and Emergency Projects



Yearly Funding Needs Per Strategic Initiative



- Maintain Core Services
- Provide a Safe and Secure Railroad
- Mandate, Compliance, and Emergency Projects

- Enhance Service and Customer Experience
- Deliver the Long-Range Service Vision



A Tool for Prioritizing Investments

Customer-focused rail system that enhances quality of life for all

Safety

Passenger,
 Community,
 Employee and
 Systemwide Safety
 and Security

Reliability

- Asset Reliability and Monitoring
- Service Performance

Accessibility

- System Access
- Inclusive Passenger Experience

Sustainability

- Climate Resiliency
- Environment Stewardship
- FinancialSustainability





What are Caltrain's Priority Projects for the Next 10 Years?

Mandate, Compliance and Emergency Projects



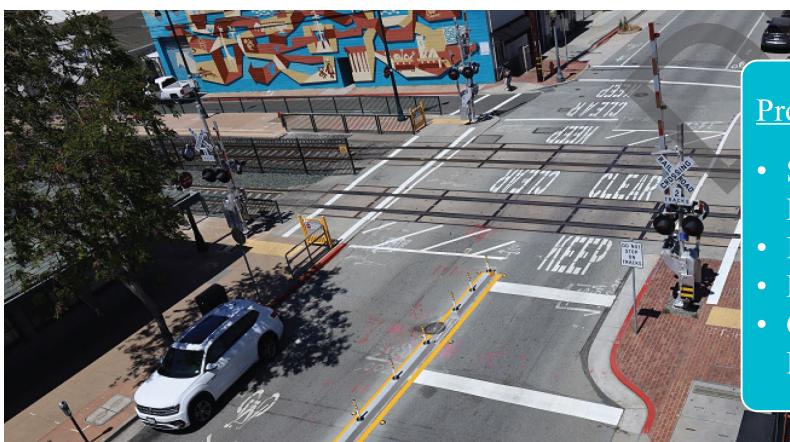
Projects

- Electric Fleet for Service to Gilroy (Pilot Project)
- Non-Revenue Vehicle Fleet Electrification
- MS4 Trash Management



What are Caltrain's Priority Projects for the Next 10 Years?

Provide a Safe and Secure Railroad



<u>Projects</u>

- Systemwide CCTV System Replacement and Expansion
- Intrusion Detection Program
- Right-of-Way Fencing
- Corridor Crossing Strategy Programmatic Delivery

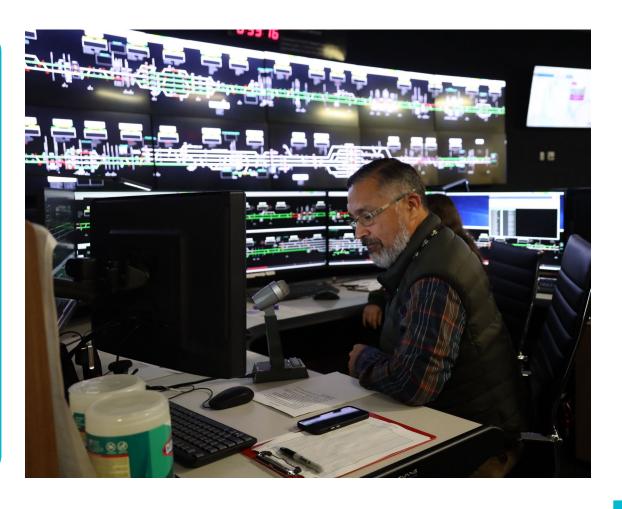


What are Caltrain's Priority Projects for the Next 10 Years?

Maintain Core Services

Projects

- Critical Bridges Replacement:
 - Guadalupe Bridges Replacement
 - San Francisquito Creek Bridge
- System Modernization
 - Network Architecture Redesign
 - Fiber Optic Permanent Repair
 - PTC BOS Technology Refresh and Replacement
 - PADS Phase 1: Gap Coverage and Enabling Work
- SOGR Programs





What are Caltrain's Priority Projects for the Next 10 Years?

Enhance Service and Customer Experience



Projects

- Improving Accessibility:
 - Level Boarding Program
 - Mini-high Platforms
- Systems Modernization
 - VMS Replacement
 - Digital Customer Displays (Multi-Level Stations)
 - PADS Phase 2: Modernization
 - VHF Voice Radio Modernization and Optimization
- Universal Crossover Trackwork at Strategic Locations



What are Caltrain's Priority Projects for the Next 10 Years?

Deliver the Long-Range Service Vision





Next Steps

• Staff will present to CSCG and LPMG in October and continue to engage with both on an ongoing basis.

• Staff will recommend the 10-Year CIP for adoption at the November board meeting and request delegation of authority to update Appendices A and B.

• Once adopted, the CIP will be used to develop a funding strategy that to inform long-term funding strategy discussions with the Transportation Authorities and Caltrain's other funding partners.



Next Steps

- Staff continues to develop the 4-Year Rolling Program along with the FY26-27 Capital Budget with Caltrain's member agencies. Update on this in 2025.
- Staff continues to work on integrating processes adding new projects and programs to the CIP and collecting data supporting future prioritization.



