



MANAGING AGENCY COSTS

- ❖ FULL COSTING OF GOVERNMENT AND PUBLIC SERVICES
- ❖ HOW DO MANAGING AGENCY COSTS GET CHARGED TO CALTRAIN ?
- ❖ HOW ARE MANAGING AGENCY COSTS ACTUALLY PAID BY CALTRAIN ?



OVERVIEW OF FULL COSTING OF GOVERNMENT / PUBLIC SERVICES



Purpose of Full Costing in Public Agencies

- Establish government charges and fees (set rates and fees for services)
- Evaluate service delivery alternatives
- Disaster recovery cost documentation
- Grants administration
- Performance measurement
- Policy / legal requirement (appropriately allocate costs of shared services)

SERVICES PROVIDED BY CALTRAIN

FULL COST of SERVICE



DIRECT COST: labor + non-labor



INDIRECT COST: labor + non-labor (colloquially "OH")

Rail Transportation
Service

Specific Service

Revenue Category

Farebox

- Operator Svcs (TASI)
- Cost of trains, equipment,
- Fuel diesel
- Insurance
- Direct rail related labor
- Equip maint, security, etc.

Shared central service costs that support Caltrain operations, capital planning, and

development (e.g. finance, payroll, accounting, treasury, etc.)



HOW DO MANAGING AGENCY COSTS GET CHARGED TO CALTRAIN?

BUDGET PROCESS

OPERATING

- Labor distribution
- Non-labor e.g. fuel, TASI
- Application of managing agency costs (AIA)

CAPITAL

- Addition of projects
- Application of managing agency costs (AIA)
- Application of capital administration costs (CapAdmin)



Allocation of Shared Services Costs

Managing Agency Costs (AIA) and Internal Cost Allocation Plan (ICAP)

- Costs that cannot be specifically identified to an agency or a set of projects
- All costs are calculated pursuant to an ICAP, developed by an outside consultant, based on a variety of metrics

Examples:

- CFO office (some accounting, payroll, AP, Treasury, etc.), Agency IT, HR, Security
- Non-chargeable C&P functions
- Central facility utilities and maintenance

AIA costs are allocated to:

- SamTrans Operating and Capital
- Caltrain Operating and Capital
- TA Operating and Capital
- JPA Operating



Allocation of Shared Services Costs (cont.)

- ICAP calculates AIA costs that is then charged against all direct costs
- ICAP rate is used to recover overhead costs related to agency indirect administration overhead and capital projects

For Caltrain Operating Budget

 Only Managing Agency Costs (AIA) are charged

For Caltrain Capital Projects

 Both Managing Agency Costs (AIA) and Cap Admin are charged



ICAP - Internal Cost Allocation Plan

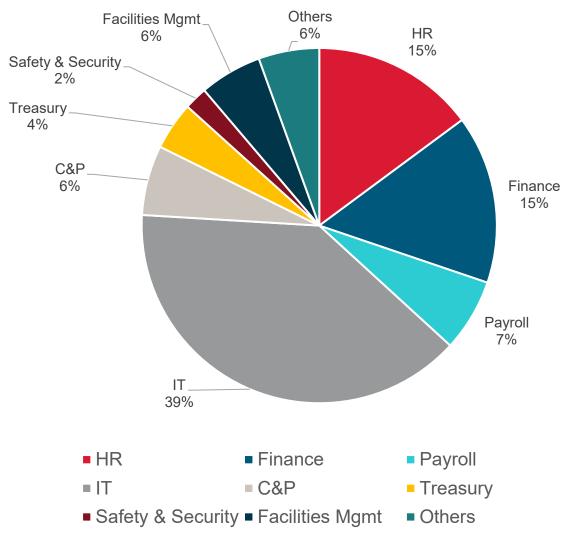
- Developed by an outside Consultant who reviews costs and allocated overhead (AIA) on a variety of metrics and CapAdmin (based on charges of labor and non-labor to a collection of capital project efforts)
- Develops rates for both AIA and Cap Admin that are used to recuperate all costs identified in the ICAP (and only the costs identified in the ICAP)

- ICAP is approved by FTA annually as our "cognizant agency"
- ICAP also subject to audit as part of the FTA triennial audit and independent auditors conducting the annual financial audits
- Pursuant to OMB regulations, ICAP is developed using the most recent audited results (FY2020 audited results used to develop FY2022 rates)



FY2020 AIA Costs by Department

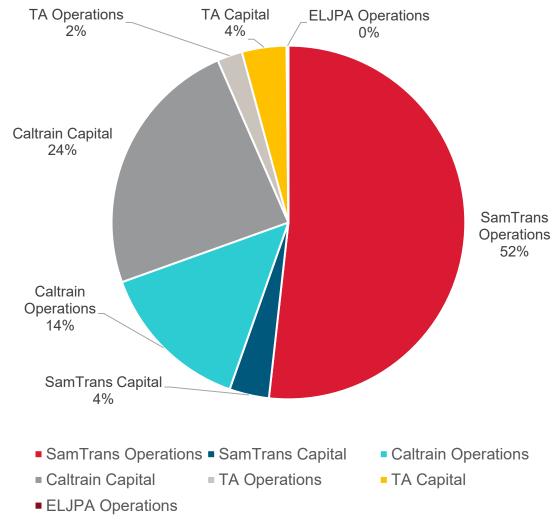
HR	4,042,785
Finance	4,173,970
Payroll	1,794,474
IT	10,650,649
C&P	1,730,648
Treasury	1,187,665
Safety & Security	572,331
Facilities Management	1,545,800
Others	1,504,386
Total	27,202,708





FY2022 AIA Allocation

SamTrans Operations	14,081,693
SamTrans Capital	987,240
Caltrain Operations	3,844,132
Caltrain Capital	6,509,907
TA Operations	625,946
TA Capital	1,108,340
ELJPA Operations	45,450
Total	27,202,708



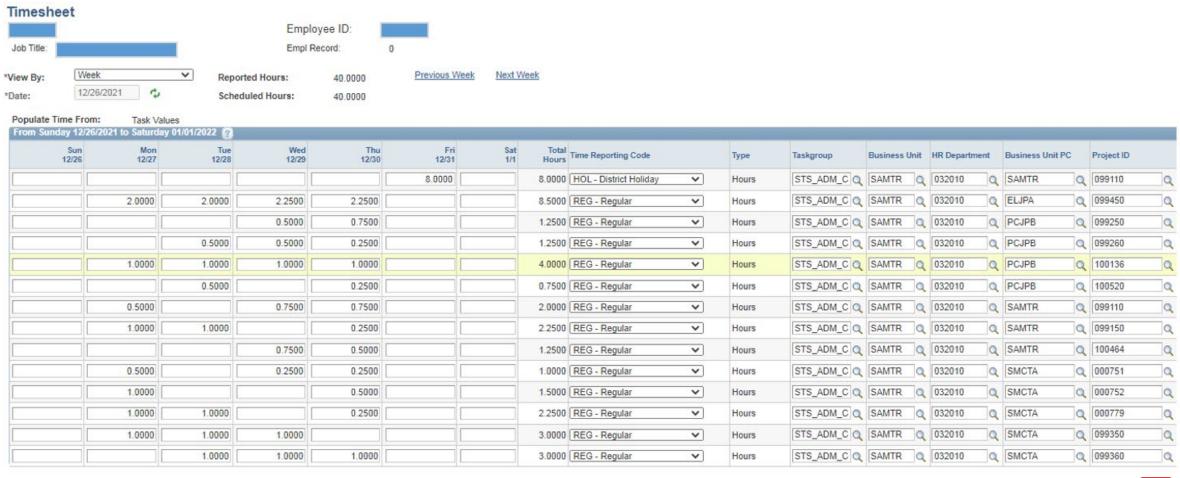


HOW MANAGING AGENCY COSTS ARE ACTUALLY PAID BY CALTRAIN

- All labor and shared non-labor costs are initially paid by managing agency.
- All direct labor charges to Caltrain, as evidenced by timesheets, (operating, direct capital and CapAdmin) are then charged to Caltrain by the District.
- All direct non-labor costs are paid directly by Caltrain.

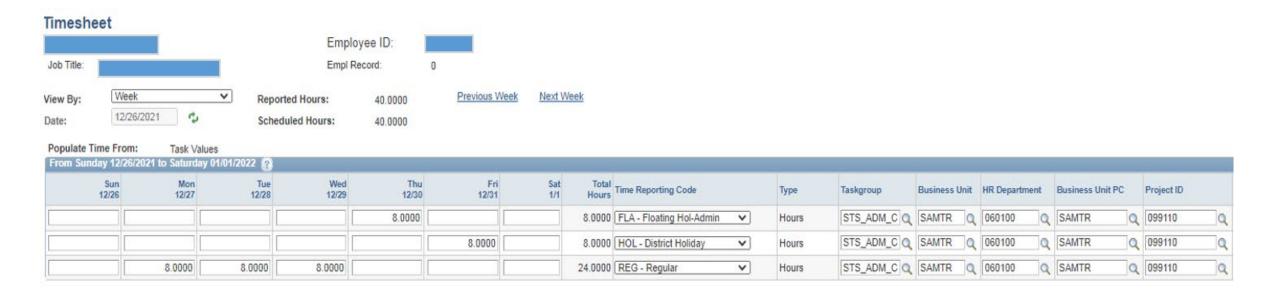


Timesheet Sample #1





Timesheet Sample #2





HOW MANAGING AGENCY COSTS ARE ACTUALLY PAID BY CALTRAIN (cont.)

FOR OPERATING BUDGET:

AIA rate are used against all costs at each agency.

FOR CAPITAL BUDGET:

 AIA and CapAdmin rates are currently charged against all capital project costs.

For Managing Agency costs that are not directly charged to Caltrain (and are reviewed as part of the annual audit process), over or under collection of overhead (AIA) is trued up in succeeding years as part of the ICAP calculations.



FOR MORE INFORMATION

WWW.CALTRAIN.COM

